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## APPENDICES



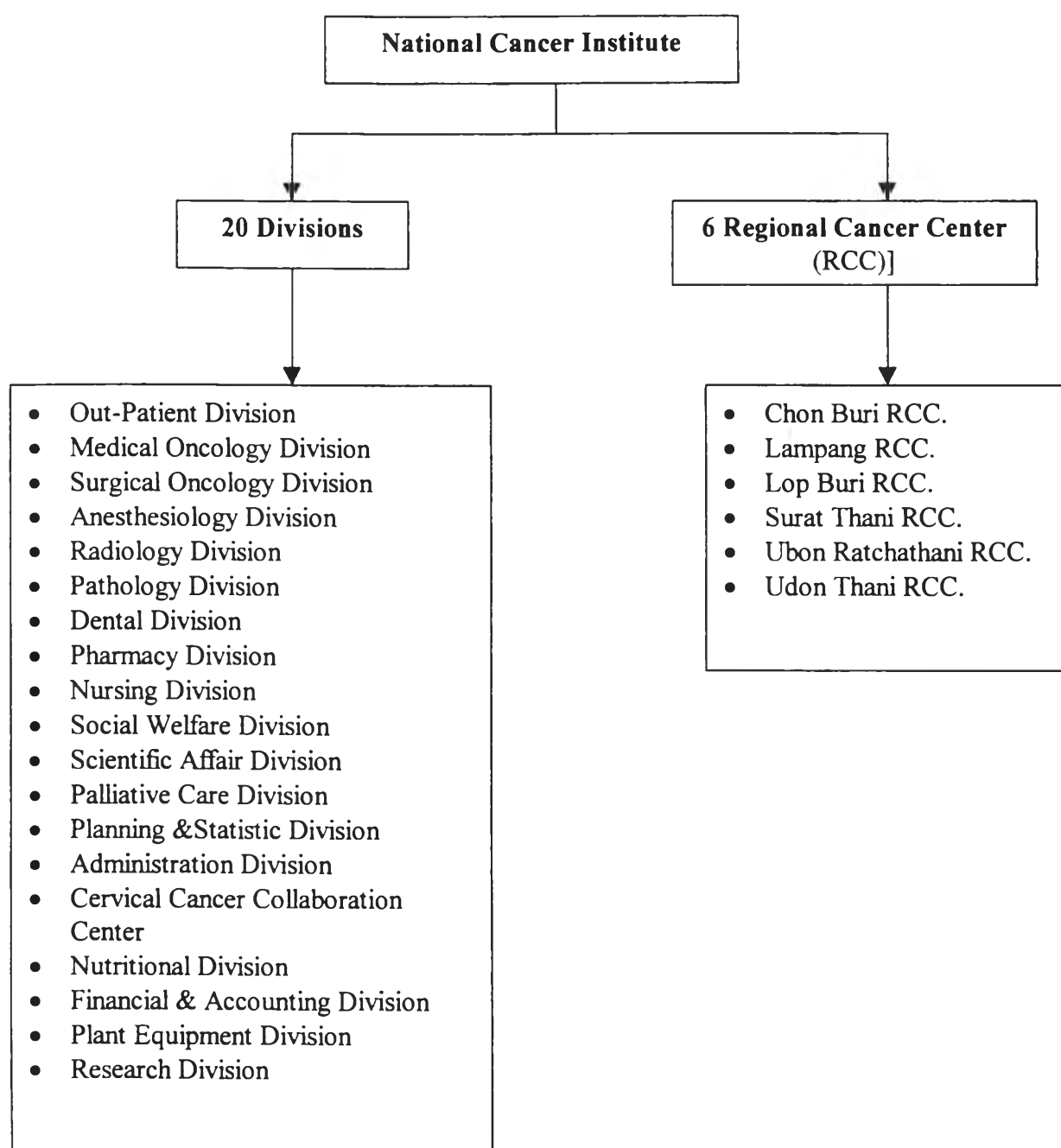
**APPENDIX A**

**National Cancer Institute**

### Administration :

The Institute has functioned through its 20 divisions, and 6 Regional Cancer Center as shown in Figure

**Figure A 1.1 The organization of National Cancer Institute**



**Budget :**

The Institute receives annual appropriation from Government budget and assistant funds from Japanese Government under the Colombo Plan and also the donation budget from the patients and voluntary organizations every fiscal year. The technical assistance also has been received from WHO under the Development of Cancer Control Project.

**Activities:**

Since 1976, the NCI has rendered the in-patient services for 100 beds, with the availability of; Surgery, Chemotherapy and Radiotherapy. Since 1978 WHO proposed to strengthen the cancer control activities in Thailand, by sending the WHO task force to work with the National Team on Cancer Control planning which will enable expansion of cancer control activities throughout the country.

Weekly tumor conference has been conducted at NCI to find out proper combined treatment to the best benefit of cancer cases.

NCI has published the quarterly Cancer Journal, distributed to physicians, researchers and related health personnel.

For education and training, the NCI had set up the Cytotechnician School to serve the demand of the country for cytotechnicians and also cooperated with the Department of Medical Services to set up the Medical Records Librarian School for training personnel in medical statistics. There are occasionally short course training for nurses and special lectures in cancer for professional and the public as well.

The Institute has been working progressively in diagnostic and treatment, research activities training and public education in the field of cancer.

**Responsibility and Activities of Radiology Division:**

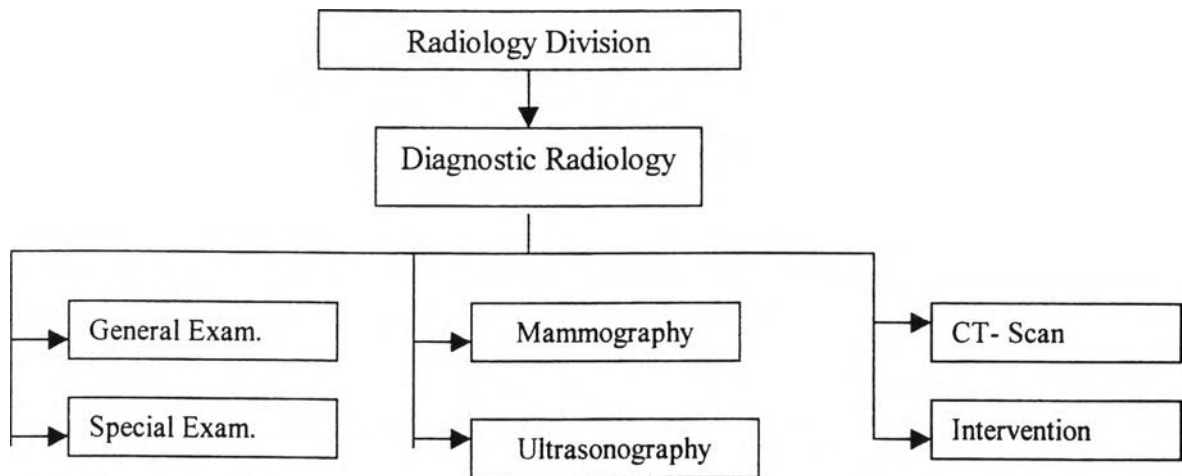
Radiology Division has its function as follows:

- Administration in and out - patient for diagnosis and treatment.
- Technical diagnosis and treatment dealing with machine.

- Investigate brain, thyroid, liver, kidney bone etc.
- Plan localized lesion as well as fraction before treatment.
- Advice the patients pre and post radiation treatment.

The functional structure of Radiological Division is shown in Figure as follow:

Figure A 1.2 The function structure of Radiological Division, National Cancer Institute



## **National Cancer Institute**

Department of Medical Services  
Ministry of Public Health  
Rama VI Road, Bangkok

**National Cancer Institute has been established since 1959 with the following objectives:**

1. To be the center for collecting and disseminating knowledge on cancer in Thailand.
2. To service in early cancer detection of every systems of the body, including treatment and rehabilitation and promotion of health and prevention of cancer.
3. To conduct research and develop technology to increase efficiency and decrease expenditure in investigation and treatment of cancer to be applied thoroughly.
4. To give education and training on cancer to physicians, nurses, and allied health personnel from other sectors of Ministry of health and other related offices.
5. To disseminate of knowledge and health education to public concerning with cancer indicating the benefit of early cancer detection and accurate treatment.
6. To be as collaborating center for various institutes where investigations and treatment of cancer are available throughout the country including exchange of experiences and ideas with other international institutions.
7. To manage on setting up the network of center for prevention and control of cancer.
8. To set up the cancer hostel for patients to obtain continuation of services for procedures on investigation, treatment and rehabilitation after recovery of the patients.
9. To set up a group of physicians, nurses and scientists to advise and lecture on prevention and control of cancer to various sectors in provincial areas.
10. To set up a team for treatment on cancer to support the centers of prevention and control of cancer in provincial area to be efficient in running work since the beginning until able to perform by themselves.

## APPENDIX B

### Questionnaire and Record Forms

**Questionnaire for patients who utilize mammography screening**

**Please put ✓ and fill in □ for the appropriate answer**

- 
1. Hospital Number.....
2. Age ..... Year
3. Marital status  1. Single  2. Married  3. Widow  4. Separated
4. Education  1. Elementary  2. Lower-secondary  
 3. Upper-secondary  4. Vocational  
 5. Bachelor's  6. > Bachelor's  
 7. Others (Please specify) .....
5. Occupational  
 1. Civil servant and State enterprise  2. General labor  
 3. Trader  4. Workmen  
 5. Agriculture  6. Unemployed  
 7. Others (Please specify) .....
6. Household income /month  
 1. <10,000 Baht/month  2. 10,000-25,000 Baht/month  
 3. 25,001-50,000 Baht/month  4. 50,001-75,000 Baht/month  
 5. 75,001-100,000 Baht/month  6. >100,000 Baht/month
7. Domicile Province..... Transportation cost ..... Baht
8. Payment mechanism  
 1. Out-of-pocket..... Baht  2. CSMBS and Public enterprise  
 3. Health insurance+ Out of pocket  4. Private Health Insurance  
 5. Social Security Scheme  6. Welfare from employer  
 7. Low income card  8. Health card  
 9. Others (Please specify) .....
9. Charge for mammography screening ..... Baht
10. Charge for the other services (except question No.9) For Example .....  
.....= ..... Baht
11. The real charge ..... Baht Reducing charge/Public welfare..... Baht
12. Have you ever had mammogram?  1.No  2. Yes  
If you had, when you had your recent mammogram.  last year  last 2 years  
 in past 5 years  more than 5 year  cannot remember
13. Reasons to use mammogram ( you can answer more than one choice)  
 1. Routine checkup  
 2. Breast self examination and found abnormal  
 3. History of breast cancer in a relative  
 4. Referred from other hospitals  
 5. Physician recommend  
 6. Abnormal from clinical breast examination and referred  
 7. Relative or friend or others recommend  
 8. Others (Please specify) .....
14. Reason for selection to utilize mammogram at this hospital  
 1. No hospital nearby my house  2. No trust the nearest hospital  
 3. Have relative and someone to available here  
 4. To faith in this hospital in quality and price  
 5. Others (Please specify) .....
15. Result of mammogram test  
 1.normal  2.Borderline/Need investigate more  
 3. Breast cancer  4. Benign tumor
-

**Questionnaire for patients who utilize other services except mammography screening  
(only female)**

**Please put ✓ and fill in □ for the appropriate answer**

---

1. Hospital Number.....
2. Age .....Year
3. Marital status  1. Single  2. Married  3. Widow  4. Separated
4. Education  1. Elementary  2. Lower-secondary  
 3. Upper-secondary  4. Vocational  
 5. Bachelor's  6. > Bachelor's  
 7. Others (Please specify) .....
5. Occupational  
 1. Civil servant and State enterprise  2. General labor  
 3. Trader  4. Workmen  
 5. Agriculture  6. Unemployed  
 7. Others (Please specify) .....
6. Household income /month  
 1. <10,000 Baht/month  2. 10,000-25,000 Baht/month  
 3. 25,001-50,000 Baht/month  4. 50,001-75,000 Baht/month  
 5. 75,001-100,000 Baht/month  6. >100,000 Baht/month
7. Domicile Province..... Transportation cost ..... Baht
8. Have you ever had mammogram?  1.No  2. Yes

**If you had never had mammogram before, please answer the next questions**

9. Reasons for non-use mammogram ( you can answer more than one choice)
    - 1. Expensive
    - 2. Out-of-pocket, cannot reimburse
    - 3. No time
    - 4. Don't mammogram before
    - 5. Shy and afraid
    - 6. Know well about mammogram but no essential to do now
    - 7. No family history
    - 8. No probability to get breast cancer
    - 9. Don't know where to do
    - 10. Not easily to go to hospital
    - 11. No recommend from physician, family of friend
    - 12. Do it by myself
    - 13. Used to examine by physician and no problem
    - 14. Others (Please specify) .....
  10. If you would like to utilize mammogram in the future, which gender of physician you choose.
    - Male  Female  Male or Female
  11. If you would like to utilize mammogram in the future, which payment mechanism you choose.
    - 1. Out-of-pocket..... Baht  2. CSMBS and Public enterprise
    - 3. Health insurance+Out-of-pocket  4. Private Health Insurance
    - 5. Social Security Scheme  6. Welfare from employer
    - 7. Low income card  8. Health card
    - 9. Others (Please specify) .....
-



**Labour Cost Record Sheet**  
**Data collection during fiscal year.....**  
**National Cancer Institute**

No	Name	Duty	Salary (Baht/year)	Fringe benefit					Total	% Allocation	Total labour cost ( Bt.per year)
				Hospitalization fee	OT	Allowance	School fee for dependents	Incremental fund for dependents			
1											
2											
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											
14											
15											
									Total		

**Material Cost Record Sheet**  
**Data collection during fiscal year .....**  
**National Cancer Institute**

No	Item	Quantity of consumption	Allocation criteria	How to calculate cost	Material cost

**Capital Cost Record Sheet**  
**Data collection during fiscal year .....**  
**National Cancer Institute**

Equipment items	Quantity	Cost/unit (Baht)	Capital cost (Baht)	Installation year	Inflation rate	Capital cost at that year price	Expected year life (Year)	Allocation criteria	Capital cost (Baht/year)	Capital cost (Baht/month)
								<b>Total</b>		

## APPENDIX C

### Calulation of Labour Cost

**Table C.1 Labour Cost of the Mammographic unit at NCI in FY 1997**

No	Position	Duty	Salary	Hospitalization fee	School fee for dependents	Total	% Allocation	Total labour cost ( Bt per year)	Total labour cost (Bt.per month)
1	Radiologist*	Ultrasound&Interpret film	326,160	21843	0	348,003	15	52,200.45	4,350.04
2	Radiologist*	Ultrasound&Interpret film	349,560	39055	0	388,615	30	116,584.50	9,715.38
3	Radiologist*	Ultrasound&Interpret film	293,760	56267	0	350,027	30	105,008.10	8,750.68
4	Nurse*	Mammography	270,720	14459.5	0	285,180	50	142,589.75	11,882.48
5	Nurse*	Mammography	175,200	4027.5	1640	180,868	20	36,173.50	3,014.46
6	Nurse*	Mammography	168,000	7622	0	175,622	20	35,124.40	2,927.03
7	Nurse*	Mammography	123,960	401.5	8520	132,882	20	26,576.30	2,214.69
8	Nurse*	Mammography	93,360	4993	0	98,353	20	19,670.60	1,639.22
9	Film-ProcessTechnician**	Develop film	49,200	0	0	49,200	69	33,948.00	2,829.00
10	Registrar***	X-ray register	104,280	0	0	104,280	3.49	3,639.37	303.28
11	Registrar***	X-ray register	49,200	0	0	49,200	3.49	1,717.08	143.09
12	Registrar***	X-ray register	49,200	0	0	49,200	3.49	1,717.08	143.09
13	Registrar***	X-ray register	49,200	0	0	49,200	3.49	1,717.08	143.09
14	Staff**	Find-keep film	49,200	0	0	49,200	69	33,948.00	2,829.00
15	Staff**	Find-keep film	49,200	0	0	49,200	69	33,948.00	2,829.00
								<b>644,562.21</b>	<b>53,713.52</b>

Note:

\* The proportion of allocation criteria of the radiologists and nurses comes from interviewing and the schedule work of each person.

\*\* The proportion of allocation criteria of these people are up to the proportion of their working about 2 jobs between mammogram and FCR.

The total film of mammogram are 5,791 film and FCR are 2,603 film. Therefore, the proportion of working with mammogram are equal  $5,789 * 100 / 8394 = 69\%$

\*\*\* The proportion of allocation criteria of the registrar groups are up to the number of the patient that utilize mammography screening(1,617 cases) and compare with the total patients that access at the Radiology Division (46,395 cases). Therefore, the proportion of working with mammogram are equal  $1617 * 100 / 46,395 = 3.49\%$

FCR = Fuji Computed Radiography

**Table C.2 Labour Cost of the Mammographic Unit at NCI in FY 1998**

No	Position	Duty	Salary	Hospitalization fee	School fee for dependents	Total	% Allocation	Total labour cost ( Bt. per year)	Total labour cost (Bt. per month)
1	Radiologist*	Ultrasound&Interpret film	348,000	25,006.0	0	373,006	15	55,950.90	4,662.58
2	Radiologist*	Ultrasound&Interpret film	363,240	46,137.0	0	409,377	30	122,813.10	10,234.43
3	Radiologist*	Ultrasound&Interpret film	305,520	67,268.0	0	372,788	30	111,836.40	9,319.70
4	Nurse*	Mammography	282,240	7,319.0	0	289,559	50	144,779.50	12,064.96
5	Nurse*	Mammography	191,040	1,991.0	1640	194,671	20	38,934.20	3,244.52
6	Nurse*	Mammography	175,680	11,325.0	0	187,005	20	37,401.00	3,116.75
7	Nurse*	Mammography	136,560	286.5	8520	145,367	20	29,073.30	2,422.78
8	Nurse*	Mammography	98,280	7,156.0	0	105,436	20	21,087.20	1,757.27
9	Film-ProcessTechnician*	Develop film	49,200	0	0	49,200	74.86	36,831.12	3,069.26
10	Registrar***	X-ray register	117,960	0	0	117,960	5.03	5,933.39	494.45
11	Registrar***	X-ray register	49,200	0	0	49,200	5.03	2,474.76	206.23
12	Registrar***	X-ray register	49,200	0	0	49,200	5.03	2,474.76	206.23
13	Registrar***	X-ray register	49,200	0	0	49,200	5.03	2,474.76	206.23
14	Staff**	Find-keep film	49,200	0	0	49,200	74.86	36,831.12	3,069.26
15	Staff**	Find-keep film	49,200	0	0	49,200	74.86	36,831.12	3,069.26
								<b>685,726.63</b>	<b>57,143.89</b>

Note:

\* The proportion of allocation criteria of the radiologists and nurses comes from interviewing and the schedule work of each person.

\*\* The proportion of allocation criteria of these people are up to the proportion of their working about 2 jobs between mammogram and FCR.

The total film of mammogram are 8,598 film and FCR are 2,887 film. Therefore, the proportion of working with mamunogram are equal  $8,598 * 100 / 11,485 = 74.86\%$

\*\*\* The proportion of allocation criteria of the registrar groups are up to the number of the patient that utilize mammography screening(2,414 cases) and compare with the total patients that access at the Radiology Division (47,948cases). Therefore, the proportion of working with mammogram are equal  $2,414 * 100 / 47,948 = 5.03\%$

FCR = Fuji Computed Radiography

**Table C.3 Labour Cost of the Mammographic Unit at NCI in FY 1999**

No	Position	Duty	Salary	Hospitalization fee	School fee for dependents	Total	% Allocation	Total labour cost ( Bt.per year)	Total labour cost (Bt.per month)
1	Radiologist*	Ultrasound&Interpret film	348,000	18,681	0	366,681	10	36,668.05	3,055.67
2	Radiologist*	Ultrasound&Interpret film	377,160	31,973	0	409,133	20	81,826.68	6,818.89
3	Radiologist*	Ultrasound&Interpret film	305,520	45,266	0	350,786	20	70,157.25	5,846.44
4	Radiologist*	Ultrasound&Interpret film	98,280	0	0	98,280	20	19,656.00	1,638.00
5	Radiologist*	Ultrasound&Interpret film	127,200	0	0	127,200	20	25,440.00	2,120.00
6	Radiologist*	Ultrasound&Interpret film	114,720	3,075	0	117,795	20	23,559.00	1,963.25
7	Nurse*	Mammography	430,440	21,600	0	452,040	50	226,020.00	18,835.00
8	Nurse*	Mammography	198,720	6,064	2470	207,254	20	41,450.80	3,454.23
9	Nurse*	Mammography	183,360	3,920	0	187,280	20	37,455.90	3,121.33
10	Nurse*	Mammography	144,960	517	8520	153,997	20	30,799.40	2,566.62
11	Nurse*	Mammography	98,280	2,830	0	101,110	20	20,222.00	1,685.17
12	Film-Process Technician**	Develop film	49,200	0	0	49,200	81.61	40,152.12	3,346.01
13	Registrar***	X-ray register	117,960	2,018	0	119,978	6.24	7,486.63	623.89
14	Registrar***	X-ray register	49,200	0	0	49,200	6.24	3,070.08	255.84
15	Registrar***	X-ray register	49,200	0	0	49,200	6.24	3,070.08	255.84
16	Registrar***	X-ray register	49,200	0	0	49,200	6.24	3,070.08	255.84
17	Staff**	Find-keep film	49,200	0	0	49,200	81.61	40,152.12	3,346.01
18	Staff**	Find-keep film	49,200	0	0	49,200	81.61	40,152.12	3,346.01
								<b>750,408.30</b>	<b>62,534.03</b>

Note:

\* The proportion of allocation criteria of the radiologists and nurses comes from interviewing and the schedule work of each person.

\*\* The proportion of allocation criteria of these people are up to the proportion of their working about 2 jobs between mammogram and FCR.

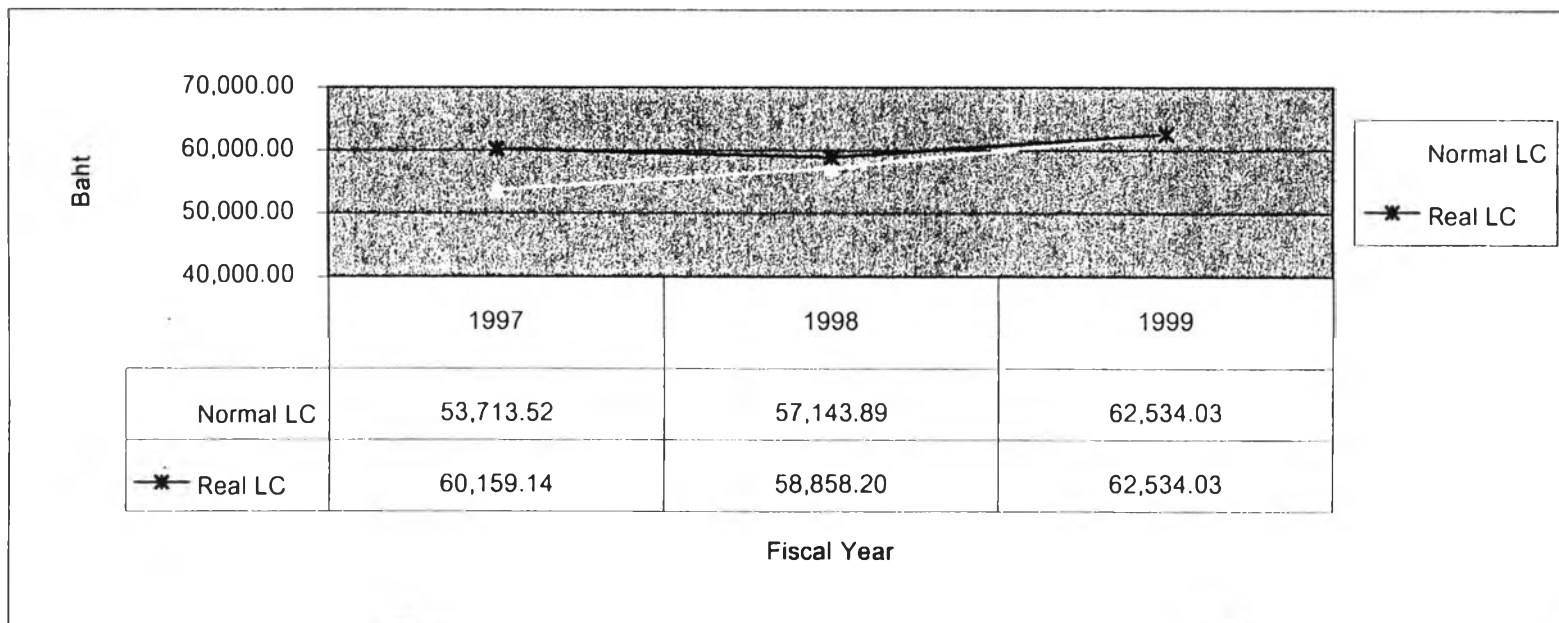
The total film of mammogram are 11,403 film and FCR are 3,579 film. Therefore, the proportion of working with mammogram are equal  $11,403 * 100 / 14,982 = 76.11\%$

\*\*\* The proportion of allocation criteria of the registrar groups are up to the number of the patient that utilize mammography screening(3,088 cases) and compare with the total patients that access at the Radiology Division (49,503 cases). Therefore, the proportion of working with mammogram are equal  $3,088 * 100 / 49,503 = 6.24\%$

FCR = Fuji Computed Radiography

**Table C.4 Labour Cost of the Mammographic Unit at NCI in FY 1997-1999 at 1999 price**

Year	Total labour cost ( Bt.per year)	Total labour cost ( Bt.per month)	Inflation rate*	Total LC at 1999 price (Bt.per year)	Total LC at 1999 price (Bt.per month)
1997	644,562.21	53,713.52	1.12	<b>721,910</b>	60,159.14
1998	685,726.63	57,143.89	1.03	<b>706,298</b>	58,858.20
1999	750,408.30	62,534.03	1	<b>750,408</b>	62,534.03





## APPENDIX D

### Calculation of Material Cost

**Table D.1 Material Cost of Electricity at the Mammographic Unit, NCI, in FY 1997**

Item	power consumption	time (hr)	No of Patient	Office day in 1998	Total time(hr)	power use(unit)
1. Mammography						
- Operating time	4000 watt/sec	4 sec/patient	1617		107.80	431.20
- Standby	30 watt/hr	3 hr/day		247	741.00	22.23
2. Kodak Processor	3300 watt/hr	8 hr/day		247	1,976.00	6,520.80
3. Ultrasound No.1	1725 watt/hr	3 hr/day		247	741.00	1,278.23
4. Ultrasound No.2	1725 watt/hr	3 hr/day		247	741.00	1,278.23
5. Fluorescent (20 bulbs)	40 watt/hr/bulb	11 hr/day		247	2,717.00	2,173.60
6 Air condition(6 machines)	18,000 BTU* or 1760 watt/h	8 hr/day		247	1,976.00	20,866.56
						<b>32,570.84</b>

Note : How to calculated BTU to unit as follow.

1. Air condition 12,000 BTU (1 Ton) uses 5 ampere-hour. ( From: The Metropolitan Power Board)

2. So, Air condition 18,000 BTU uses 8 ampere-hour

3. From the formular  $P \text{ (watt)} = V \text{ (volt)} * I \text{ (ampere-hour)} = 220 \text{ V} * 8 \text{ ampere-hour} = 1760 \text{ watt}$

**Table D.2 Material Cost of Electricity at the Mammographic Unit, NCI, in FY 1998**

Item	power consumption	time (hr)	No of Patient	Office day in 1998	Total time(hr)	power use(unit)
1.Mammography						
- Operating time	4000 watt/sec	4 sec/patient	2414		160.93	643.73
- Standby	30 watt/hr	3 hr/day		245	735.00	22.05
2. Kodak Processor	3300 watt/hr	8 hr/day		245	1,960.00	6,468.00
3. Ultrasound No.1	1725 watt/hr	3 hr/day		245	735.00	1,267.88
4. Ultrasound No.2	1725 watt/hr	3 hr/day		245	735.00	1,267.88
5. Fluorescent (20 bulbs)	40 watt/hr/bulb	11 hr/day		245	2,695.00	2,156.00
6 Air condition(6 machine)	18,000 BTU* or 1760 watt/h	8 hr/day		247	1,976.00	20,866.56
						<b>32,692.09</b>

Note : How to calculated BTU to unit as shown in Table D.1

**Table D.3 Material Cost of Electricity at the Mammographic Unit, NCI, in FY 1999**

Item	power consumption	time (hr)	No of Patient	Office day in 1999	Total time(hr)	power use(unit)
1.Mammography						
- Operating time	4000 watt/sec	4 sec/patient	3088		205.87	823.47
- Standby	30 watt/hr	3 hr/day		242	726.00	21.78
2. Kodak Processor	3300 watt/hr	8 hr/day		242	1,936.00	6,388.80
3. Ultrasound No.1	1725 watt/hr	3 hr/day		242	726.00	1,252.35
4. Ultrasound No.2	1725 watt/hr	3 hr/day		242	726.00	1,252.35
5. Fluorescent (20 bulbs)	40 watt/hr/bulb	11 hr/day		242	2,662.00	2,129.60
6 Air condition(6 machine)	18,000 BTU* or 1760 watt/h	8 hr/day		247	1,976.00	20,866.56
						<b>32,734.91</b>

Note : How to calculated BTU to unit as shown in Table D.1

Table D.3 Electricity of the Mammographic Unit , NCI, in FY 1999

Item	power consumption	time (hr)	No of Patient	Office day in 199	total time(hr)	power use(unit)
<b>1.Mammography</b>						
- Operating time	4000 watt/sec	4 sec/patient	3088		205.87	823.47
- Standby	30 watt/hr	3 hr/day		242	726.00	21.78
2. Kodak Processor	3300 watt/hr	8 hr/day		242	1,936.00	6,388.80
3. Ultrasound No.1	1725 watt/hr	3 hr/day		242	726.00	1,252.35
4. Ultrasound No.2	1725 watt/hr	3 hr/day		242	726.00	1,252.35
5. Fluorescent (20 bulbs)	40 watt/hr/bulb	11 hr/day		242	2,662.00	2,129.60
6 Air condition(6 machine)	18,000 BTU* or 1760 w	8 hr/day		247	1,976.00	20,866.56
						<b>32,734.91</b>

Note : How to calculated BTU to unit as shown in Table D.1

**Table D.5 Material Cost of Telephone at the Mammographic Unit, NCI, in FY 1997-1999**

Year	No. of personel	Times/day	Cost/unit	Office day	Telephone cost/year	Telephone cost/month
1997	15	30	3	247	333,450	27,787.50
1998	18	36	3	245	476,280	39,690.00
1999	18	36	3	242	470,448	39,204.00

Note : Assumption for 1 personel uses telephone 2 times/day (Data source : By interviewing the head of Mammographic unit, NCI)

**Table D.6 Material Cost of Water Supply that Use for Film of Mammography in FY 1997-1999**

Item/Year	1997	1998	1999
No. of film	5,791.00	8,597.00	11,403.00
Volume of water supply (cubic metre)	0.5791	0.8597	1.1403
Rate of water supply (Baht/month)	70.00	90.00	90.00
Cost of water supply (Baht/Year)	840.00	1,080.00	1,080.00
VAT (7-10%)	68.25	108	83.70
Service charge (50 Baht/month)	600.00	600.00	600.00
Total cost of water supply (year)	1,508.25	1,788.00	1,763.70
Total cost of water supply (month)	125.69	149.00	146.98

Note : The volume of water supply for 1 film strip = 100 cc or 0.0001 cubic metre

The rate of water supply have a fix rate when the consumer use water supply less than 10 cubic metre

VAT calculated from the real rate that the government annouced at that time as follow:

- VAT 7% : 1 JAN 1997-15 AUGUST 1997
- VAT 10% ; 16 AUGUST 1997-31 MARCH 1999
- VAT 7% : 1 APRIL 1999 - NOW

**Table D.7 Material Cost of Film & Reagent at the Mammographic unit, NCI, in FY 1997**

Month	Film	Price/1 film strip	Cost of Film	Price of Fix./1 FS	Cost of Fix. Reagent	Price of Dev/1 FS	Cost of Dev. Reagent	Total cost (Film+Fix.+Dev)
January	178	19	3,382	3.432	611	4.268	760	4,752.60
February	130	19	2,470	3.432	446	4.268	555	3,471.00
March	588	19	11,172	3.432	2,018	4.268	2,510	15,699.60
April	578	19	10,982	3.432	1,984	4.268	2,467	15,432.60
May	430	19	8,170	3.432	1,476	4.268	1,835	11,481.00
June	294	19	5,586	3.432	1,009	4.268	1,255	7,849.80
July	265	19	5,035	3.432	909	4.268	1,131	7,075.50
August	678	19	12,882	3.432	2,327	4.268	2,894	18,102.60
September	707	19	13,433	3.432	2,426	4.268	3,017	18,876.90
October	723	19	13,737	3.432	2,481	4.268	3,086	19,304.10
November	661	19	12,559	3.432	2,269	4.268	2,821	17,648.70
December	559	19	10,621	3.432	1,918	4.268	2,386	14,925.30
<b>Total</b>	<b>5,791</b>	<b>228</b>	<b>110,029</b>	<b>41.184</b>	<b>19,875</b>	<b>51.216</b>	<b>24,716</b>	<b>154,619.70</b>

**Note :**

1. Film 1 box has 100 film-strip = 1,900 Baht. So, the price of 1 film-strip equals 19 Baht

2. The price of Fixer Reagent for 1 box is 1,144 Baht, and it contains 20,000 cc.

For 1 film-strip uses 60 cc of Fixer Reagent, so, the cost for this reagent for 1 film-strip =  $1,144 \times 60 / 20,000 = 3.432$  Baht

3. The price of Developer Reagent for 1 box is 2,134 Baht, and it contains 20,000 cc.

For 1 film-strip uses 40 cc of Developer Reagent, so, the cost for this reagent for 1 film-strip =  $2,134 \times 40 / 20,000 = 4.268$  Baht

**Table D.8 Material Cost of Film & Reagent at the Mammographic unit, NCI, in FY 1998**

Month	Film	Price/1 film strip	<i>Cost of Film</i>	Price of Fix./1 FS	<i>Cost of Fix. Reagent</i>	Price of Dev/1 FS	<i>Cost of Dev. Reagent</i>	Total cost (Film+Fix.+Dev)
January	671	19	12,749	3.432	2,303	4.268	2,864	17,915.70
February	403	19	7,657	3.432	1,383	4.268	1,720	10,760.10
March	722	19	13,718	3.432	2,478	4.268	3,081	19,277.40
April	640	19	12,160	3.432	2,196	4.268	2,732	17,088.00
May	595	19	11,305	3.432	2,042	4.268	2,539	15,886.50
June	881	19	16,739	3.432	3,024	4.268	3,760	23,522.70
July	727	19	13,813	3.432	2,495	4.268	3,103	19,410.90
August	864	19	16,416	3.432	2,965	4.268	3,688	23,068.80
September	932	19	17,708	3.432	3,199	4.268	3,978	24,884.40
October	789	19	14,991	3.432	2,708	4.268	3,367	21,066.30
November	612	19	11,628	3.432	2,100	4.268	2,612	16,340.40
December	762	19	14,478	3.432	2,615	4.268	3,252	20,345.40
<b>Total</b>	<b>8598</b>	<b>228</b>	<b>163,362</b>	<b>41.184</b>	<b>29,508</b>	<b>51.216</b>	<b>36,696</b>	<b>229,566.60</b>

Note

How to calculate the cost of film strip, Fixer reagent, and Developer reagent are the same as shown in Table D.7



**Table D.9 Material Cost of Film & Reagent at the Mammographic unit, NCI, in FY 1999**

Month	Film	Price/l film strip	<i>Cost of Film</i>	Price of Fix./l FS	<i>Cost of Fix. Reagent</i>	Price of Dev/l FS	<i>Cost of Dev. Reagent</i>	Total cost (Film+Fix.+Dev)
January	790	19	15,010	3.432	2,711	4.268	3,372	21,093.00
February	768	19	14,592	3.432	2,636	4.268	3,278	20,505.60
March	1008	19	19,152	3.432	3,459	4.268	4,302	26,913.60
April	1052	19	19,988	3.432	3,610	4.268	4,490	28,088.40
May	915	19	17,385	3.432	3,140	4.268	3,905	24,430.50
June	1074	19	20,406	3.432	3,686	4.268	4,584	28,675.80
July	1069	19	20,311	3.432	3,669	4.268	4,562	28,542.30
August	1292	19	24,548	3.432	4,434	4.268	5,514	34,496.40
September	1058	19	20,102	3.432	3,631	4.268	4,516	28,248.60
October	626	19	11,894	3.432	2,148	4.268	2,672	16,714.20
November	808	19	15,352	3.432	2,773	4.268	3,449	21,573.60
December	943	19	17,917	3.432	3,236	4.268	4,025	25,178.10
<b>Total</b>	<b>11403</b>	<b>228</b>	<b>216,657</b>	<b>41.184</b>	<b>39,135</b>	<b>51.216</b>	<b>48,668</b>	<b>304,460.10</b>

Note

How to calculate the cost of film strip, Fixer reagent, and Developer reagent are the same as shown in Table D.7

**Table D.10 Material Cost of the Mammographic Unit at NCI in FY 1997 at 1999 price**

Month	Electricity	Water supply	Telephone	Film & Reagent	Total Material cost	Inflation rate	MC at 1999 price
January	6,067.05	125.69	27,787.50	4,752.60	38,732.83	1.12	<b>43,380.77</b>
February	6,067.05	125.69	27,787.50	3,471.00	37,451.23	1.12	<b>41,945.38</b>
March	6,067.05	125.69	27,787.50	15,699.60	49,679.83	1.12	<b>55,641.41</b>
April	6,067.05	125.69	27,787.50	15,432.60	49,412.83	1.12	<b>55,342.37</b>
May	6,067.05	125.69	27,787.50	11,481.00	45,461.23	1.12	<b>50,916.58</b>
June	6,067.05	125.69	27,787.50	7,849.80	41,830.03	1.12	<b>46,849.64</b>
July	6,067.05	125.69	27,787.50	7,075.50	41,055.73	1.12	<b>45,982.42</b>
August	6,067.05	125.69	27,787.50	18,102.60	52,082.83	1.12	<b>58,332.77</b>
September	6,067.05	125.69	27,787.50	18,876.90	52,857.13	1.12	<b>59,199.99</b>
October	6,067.05	125.69	27,787.50	19,304.10	53,284.33	1.12	<b>59,678.45</b>
November	6,067.05	125.69	27,787.50	17,648.70	51,628.93	1.12	<b>57,824.41</b>
December	6,067.05	125.69	27,787.50	14,925.30	48,905.53	1.12	<b>54,774.20</b>
<b>Total</b>	<b>72,804.56</b>	<b>1,508.25</b>	<b>333,450.00</b>	<b>154,619.70</b>	<b>562,382.51</b>		<b>629,868.41</b>

**Table D.11 Material Cost of the Mammographic unit at NCI in FY 1998 at 1999 price**

Month	Electricity	Water supply	Telephone	Film & Reagent	Total Material cost	Inflation rate	MC at 1999 price
January	6,362.90	149.00	39,690.00	17,915.70	64,117.60	1.03	<b>66,041.13</b>
February	6,362.90	149.00	39,690.00	10,760.10	56,962.00	1.03	<b>58,670.86</b>
March	6,362.90	149.00	39,690.00	19,277.40	65,479.30	1.03	<b>67,443.68</b>
April	6,362.90	149.00	39,690.00	17,088.00	63,289.90	1.03	<b>65,188.60</b>
May	6,362.90	149.00	39,690.00	15,886.50	62,088.40	1.03	<b>63,951.06</b>
June	6,362.90	149.00	39,690.00	23,522.70	69,724.60	1.03	<b>71,816.34</b>
July	6,362.90	149.00	39,690.00	19,410.90	65,612.80	1.03	<b>67,581.19</b>
August	6,362.90	149.00	39,690.00	23,068.80	69,270.70	1.03	<b>71,348.82</b>
September	6,362.90	149.00	39,690.00	24,884.40	71,086.30	1.03	<b>73,218.89</b>
October	6,362.90	149.00	39,690.00	21,066.30	67,268.20	1.03	<b>69,286.25</b>
November	6,362.90	149.00	39,690.00	16,340.40	62,542.30	1.03	<b>64,418.57</b>
December	6,362.90	149.00	39,690.00	20,345.40	66,547.30	1.03	<b>68,543.72</b>
<b>Total</b>	<b>76,354.84</b>	<b>1,788.00</b>	<b>476,280.00</b>	<b>229,566.60</b>	<b>783,989.44</b>		<b>807,509.12</b>

**Table D.12 Material Cost of the Mammographic Unit at NCI in FY 1999 at 1999 price**

Month	Electricity	Water supply	Telephone	Film & Reagent	Total Material cost	Inflation rate	MC at 1999 price
January	6,405.37	146.98	39,204.00	21,093.00	66,849.35	1.00	<b>66,849.35</b>
February	6,405.37	146.98	39,204.00	20,505.60	66,261.95	1.00	<b>66,261.95</b>
March	6,405.37	146.98	39,204.00	26,913.60	72,669.95	1.00	<b>72,669.95</b>
April	6,405.37	146.98	39,204.00	28,088.40	73,844.75	1.00	<b>73,844.75</b>
May	6,405.37	146.98	39,204.00	24,430.50	70,186.85	1.00	<b>70,186.85</b>
June	6,405.37	146.98	39,204.00	28,675.80	74,432.15	1.00	<b>74,432.15</b>
July	6,405.37	146.98	39,204.00	28,542.30	74,298.65	1.00	<b>74,298.65</b>
August	6,405.37	146.98	39,204.00	34,496.40	80,252.75	1.00	<b>80,252.75</b>
September	6,405.37	146.98	39,204.00	28,248.60	74,004.95	1.00	<b>74,004.95</b>
October	6,405.37	146.98	39,204.00	16,714.20	62,470.55	1.00	<b>62,470.55</b>
November	6,405.37	146.98	39,204.00	21,573.60	67,329.95	1.00	<b>67,329.95</b>
December	6,405.37	146.98	39,204.00	25,178.10	70,934.45	1.00	<b>70,934.45</b>
<b>Total</b>	<b>76,864.44</b>	<b>1,763.70</b>	<b>470,448.00</b>	<b>304,460.10</b>	<b>853,536.24</b>		<b>853,536.24</b>

## APPENDIX E

### Calculation of Capital Cost

**Table E.1 Capital Cost of the Mammographic unit at NCI in FY 1997**

Equipment items	Quantity	Cost/unit (Baht)	Capital cost (Baht)	Installation year	Inflation rate*	Capital cost at 1997 price	Expected year life** (Year)	Allocation criteria***	Capital cost**** (Baht/year)	Capital cost (Baht/month)
Building (rent)	60	6,000	360,000	1997	1.00	360,000	-	100	360,000.00	30,000.00
Mammography: Benette/contour	1	3,800,000	3,800,000	1995	1.06	4,028,000	10	100	402,800.00	33,566.67
Mammography: Benette/contour pl	-	-	-	-	-	-	-	-	-	-
Ultrasound	2	7,000,000	14,000,000	1995	1.06	14,840,000	10	33.65	499,402.29	41,616.86
Kodax Processor	1	700,000	700,000	1994	1.09	763,000	8	100	95,375.00	7,947.92
Computer set	-	-	-	-	-	-	-	-	-	-
Air conditioning*****	6	285,000	1,710,000	NA	0.92	1,573,200	5	100	314,640.00	26,220.00
<b>Total</b>									<b>1,672,217.29</b>	<b>139,351.44</b>

Note :

- \* Inflation rate calculated by the consumer price index for Bangkok and Vicinity of personal and medical care group at 1994 price (from: Trade and Economic Index Devision, Department of Internal Trade, Ministry of Commerce). In Table A 5.4 shows how to calculate the inflarate at the year 1997 already.
- \*\* Expected year life of Mammography, ultrasound and Kodax Processor equipment come from the experts' opinion that use in this hospital. Others comes form Standardize for computerized equipment that can use only 5 years.
- \*\*\* Allocation criteria of all equipment except Ultrasound is 100% for mammography screening. For Ultrasound, this equipment use for breasts are 1,617 cases and other ogans are 3,188 cases. So, the percentage of allocation criteria for mammographic unit =  $(1,617 * 100 / (1,617 + 3,188)) = 33.65\%$
- \*\*\*\* Capital cost was calculated by Capital cost at 1997 price divided by Expected year life and multiplied with % of allocation criteria.
- \*\*\*\*\* Cost per unit of air conditioning is the market price at the year 1997

**Table E.2 Capital Cost of the Mammographic Unit at NCI in FY 1998**

Equipment items	Quantity	Cost/unit (Baht)	Capital cost (Baht)	Installation year	Inflation rate*	Capital cost at 1998 price	Expected year life** (Year)	Allocation criteria***	Capital cost**** (Baht/Year)	Capital cost (Baht/month)
Building (rent)	60	6,000	360,000	1998	1.00	360,000	-	100	360,000.00	30,000.00
Mammography: Benette/contour	1	3,800,000	3,800,000	1995	1.15	4,370,000	10	100	437,000.00	36,416.67
Mammography: Benette/contour plus	-	-	-	-	-	-	-	-	-	-
Ultrasound	2	7,000,000	14,000,000	1995	1.15	16,100,000	10	40.33	649,380.12	54,115.01
Kodax Processor	1	700,000	700,000	1994	1.18	826,000	8	100	103,250.00	8,604.17
Computer set	1	500,000	500,000	1998	1	500,000	5	100	100,000.00	8,333.33
Air conditioning*****	6	285,000	1,710,000	NA	1	1,710,000	5	100	342,000.00	28,500.00
<b>Total</b>									<b>1,991,630.12</b>	<b>165,969.18</b>

Note :

- \* Inflation rate calculated by the consumer price index for Bangkok and Vicinity of personal and medical care group at 1994 price (from: Trade and Economic Index Division, Department of Internal Trade, Ministry of Commerce). In Table A5.4 shows how to calculate the inflation rate at the year 1998 already.
- \*\* Expected year life of Mammography, ultrasound and Kodax Processor equipment come from the experts' opinion that use in this hospital. Others comes from Standardize for computerized equipment that can use only 5 years.
- \*\*\* Allocation criteria of all equipment except Ultrasound is 100% for mammography screening. For Ultrasound, this equipment use for breasts are 2,414 cases and other organs are 3,571 cases. So, the percentage of allocation criteria for mammographic unit =  $(2,414 \times 100) / (2,414 + 3,571) = 40.33\%$
- \*\*\*\* Capital cost was calculated by Capital cost at 1998 price divided by Expected year life and multiplied with % of allocation criteria.
- \*\*\*\*\* Cost per unit of air conditioning is the market price at the year 1998

**Table E.3 Capital Cost of the Mammographic Unit at NCI in FY 1999**

Equipment items	Quantity	Cost/unit (Baht)	Capital cost (Baht)	Installation year	Inflation rate*	Capital cost at 1999 price	Expected year life** (Year)	Allocation criteria***	Capital cost**** (Baht/Year)	Capital cost (Baht/month)
Building (rent)	60	6,000	360,000	1999	1.00	360,000	-	100	360,000.00	30,000.00
Mammography: Benette/contour	1	3,800,000	3,800,000	1995	1.18	4,484,000	10	100	448,400.00	37,366.67
Mammography: Benette/contour plu	1	4,500,000	4,500,000	1999	1	4,500,000	10	100	450,000.00	37,500.00
Ultrasound	2	7,000,000	14,000,000	1995	1.18	16,520,000	10	42.07	695,010.35	57,917.53
Kodax Processor	1	700,000	700,000	1994	1.22	854,000	8	100	106,750.00	8,895.83
Computer set	1	500,000	500,000	1998	1.03	515,000	5	100	103,000.00	8,583.33
Air conditioning*****	6	285,000	1,710,000	NA	1.03	1,761,300	5	100	352,260.00	29,355.00
<b>Total</b>									<b>2,515,420.35</b>	<b>209,618.36</b>

Note :

- \* Inflation rate calculated by the consumer price index for Bangkok and Vicinity of personal and medical care group at 1994 price (from: Trade and Economic Index Division, Department of Internal Trade, Ministry of Commerce). In Table A5.4 shows how to calculate the inflation rate at the year 1999 already.
- \*\* Expected year life of Mammography, ultrasound and Kodax Processor equipment come from the experts' opinion that use in this hospital. Others come from Standardize for computerized equipment that can use only 5 years.
- \*\*\* Allocation criteria of all equipment except Ultrasound is 100% for mammography screening. For Ultrasound, this equipment use for breasts are 3,088 cases and other organs are 4,252 cases. So, the percentage of allocation criteria for mammographic unit =  $(3,088 * 100) / (3,088 + 4,252) = 42.07\%$
- \*\*\*\* Capital cost was calculated by Capital cost at 1999 price divided by Expected year life and multiplied with % of allocation criteria.
- \*\*\*\*\* Cost per unit of air conditioning is the market price at the year 1999



**Table E.4 Capital Cost of the Mammographic Unit at NCI in FY 1997-1999 at 1999 Price**

Year	Total Capital cost ( Bt.per year)	Total Capital cost (Bt.per month)	Inflation rate*	Total LC at 1999 price (Bt.per month)
1997	1,672,217.29	139,351.44	1.12	156,073.61
1998	1,991,630.12	165,969.18	1.03	170,948.25
1999	2,515,420.35	209,618.36	1	209,618.36

**Table E.5 Inflation Rate of Consumer Price Index in 1997,1998, and 1999, A26**

Year	CPI (1994=100)	CPI at 1997	Inflation rate
1994	100	108.7	1.09
1995	103	108.7	1.06
1996	105	108.7	1.04
1997	108.7	108.7	1.00
1998	118	108.7	0.92
1999	121.6	108.7	0.89

Year	CPI (1994=100)	CPI at 1998	Inflation rate
1994	100	118	1.18
1995	103	118	1.15
1996	105	118	1.12
1997	108.7	118	1.09
1998	118	118	1.00
1999	121.6	118	0.97

Year	CPI (1994=100)	CPI at 1999	Inflation rate
1994	100	121.6	1.22
1995	103	121.6	1.18
1996	105	121.6	1.16
1997	108.7	121.6	1.12
1998	118	121.6	1.03
1999	121.6	121.6	1.00

Source : Trade and Economic Index Division, Department of Internal Trade,  
Ministry of Commerce

Note: CPI = Consumer Price Index of Personal and Medical Care Group at for Bangkok and vicinity  
at the yer 1994 (1994=0)

## APPENDIX F

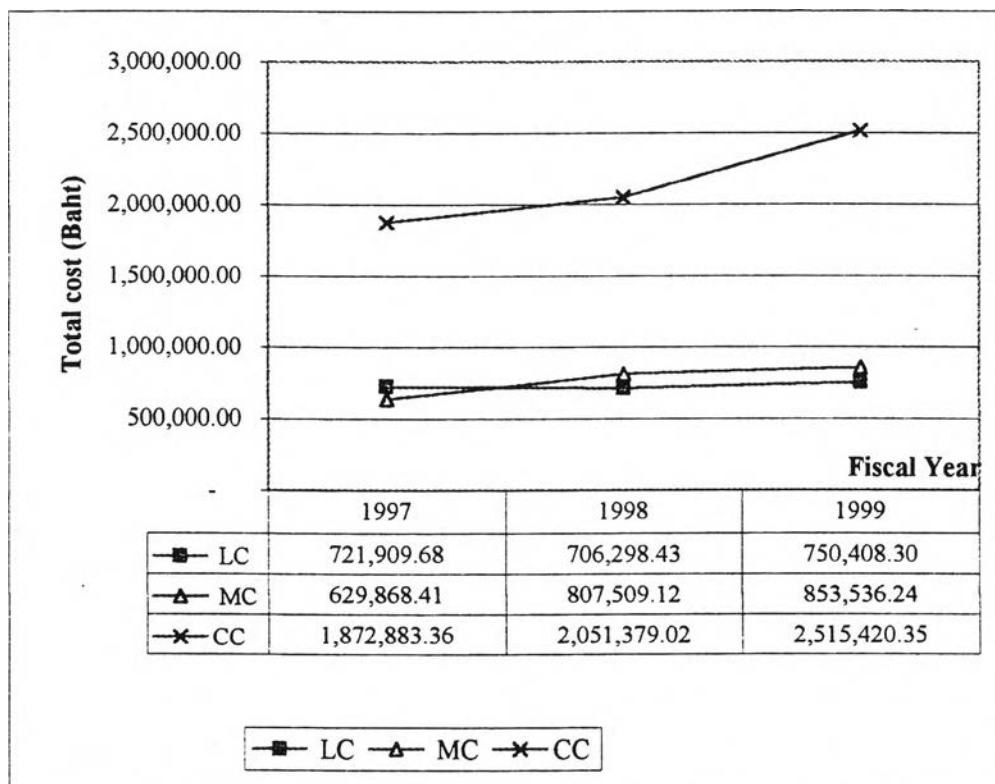
### Calculation of Total Cost and Average Cost

**Table F.1 Total Cost of the Mammographic Unit at NCI in 1997-99 at 1999 price**

Year	LC	MC	CC	Total cost
1997	721,909.68	629,868.41	1,872,883.36	3,224,661.45
1998	706,298.43	807,509.12	2,051,379.02	3,565,186.57
1999	750,408.30	853,536.24	2,515,420.35	4,119,364.90
<b>Average</b>	<b>726,205.47</b>	<b>763,637.92</b>	<b>2,146,560.91</b>	<b>3,636,404.31</b>

**Table F.2 The Change of Total Cost of the Mammographic Unit at NCI in 1997-99 at 1999 price**

Year	Delta LC	Delta MC	DeltaCC	Delta Total cost
1997	-	-	-	-
1998	15,611	177,641	178,496	340,525
1999	44,110	46,027	464,041	554,178



**Table F.3 Total Cost and Average Cost of the Mammographic Unit at NCI in FY 1997**

Month	No.of Pt.	Labour Cost	Material Cost	Capital Cost	Total cost	Average cost
January	54	60,159.14	43,380.77	156,073.61	259,613.53	4,807.66
February	39	60,159.14	41,945.38	156,073.61	258,178.14	6,619.95
March	153	60,159.14	55,641.41	156,073.61	271,874.17	1,776.96
April	166	60,159.14	55,342.37	156,073.61	271,575.13	1,635.99
May	115	60,159.14	50,916.58	156,073.61	267,149.34	2,323.04
June	67	60,159.14	46,849.64	156,073.61	263,082.39	3,926.60
July	81	60,159.14	45,982.42	156,073.61	262,215.18	3,237.22
August	191	60,159.14	58,332.77	156,073.61	274,565.53	1,437.52
September	206	60,159.14	59,199.99	156,073.61	275,432.74	1,337.05
October	209	60,159.14	59,678.45	156,073.61	275,911.21	1,320.15
November	177	60,159.14	57,824.41	156,073.61	274,057.16	1,548.35
December	159	60,159.14	54,774.20	156,073.61	271,006.95	1,704.45
<b>Total</b>	<b>1,617</b>	<b>721,909.68</b>	<b>629,868.41</b>	<b>1,872,883.36</b>	<b>3,224,661.45</b>	<b>31,674.93</b>
<b>Average</b>					<b>1,994.22</b>	<b>2,639.58</b>
Ratio		22.39	19.53	58.08	100.00	
		1.1	1.0	3.0	5.1	

**Table F.4 Total Cost and Average Cost of Mammographic Unit at NCI in FY 1998**

Month	No.of Pt.	Labour Cost	Material Cost	Capital Cost	Total cost	Average cost
January	205	58,858.20	66,041.13	170,948.25	295,847.59	1,443.16
February	166	58,858.20	58,670.86	170,948.25	288,477.32	1,737.82
March	200	58,858.20	67,443.68	170,948.25	297,250.14	1,486.25
April	168	58,858.20	65,188.60	170,948.25	294,995.05	1,755.92
May	164	58,858.20	63,951.06	170,948.25	293,757.51	1,791.20
June	234	58,858.20	71,816.34	170,948.25	301,622.80	1,288.99
July	190	58,858.20	67,581.19	170,948.25	297,387.64	1,565.20
August	252	58,858.20	71,348.82	170,948.25	301,155.28	1,195.06
September	250	58,858.20	73,218.89	170,948.25	303,025.35	1,212.10
October	208	58,858.20	69,286.25	170,948.25	299,092.70	1,437.95
November	158	58,858.20	64,418.57	170,948.25	294,225.03	1,862.18
December	219	58,858.20	68,543.72	170,948.25	298,350.18	1,362.33
<b>Total</b>	<b>2414</b>	<b>706,298.43</b>	<b>807,509.12</b>	<b>2,051,379.02</b>	<b>3,565,186.57</b>	<b>18,138.16</b>
<b>Average</b>					<b>1,476.88</b>	<b>1,511.51</b>
Ratio		19.81	22.65	57.54	100.00	
		1.0	1.1	2.9	5.0	

**Table F.5 Total Cost and Average Cost of the Mammographic Unit at NCI in FY 1999**

Month	No.of Pt.	Labour Cost	Material Cost	Capital Cost	Total cost	Average cost
January	210	62,534.03	66,849.35	209,618.36	339,001.74	1,614.29
February	204	62,534.03	66,261.95	209,618.36	338,414.34	1,658.89
March	271	62,534.03	72,669.95	209,618.36	344,822.34	1,272.41
April	251	62,534.03	73,844.75	209,618.36	345,997.14	1,378.47
May	229	62,534.03	70,186.85	209,618.36	342,339.24	1,494.93
June	291	62,534.03	74,432.15	209,618.36	346,584.54	1,191.01
July	276	62,534.03	74,298.65	209,618.36	346,451.04	1,255.26
August	343	62,534.03	80,252.75	209,618.36	352,405.14	1,027.42
September	291	62,534.03	74,004.95	209,618.36	346,157.34	1,189.54
October	235	62,534.03	62,470.55	209,618.36	334,622.94	1,423.93
November	232	62,534.03	67,329.95	209,618.36	339,482.34	1,463.29
December	255	62,534.03	70,934.45	209,618.36	343,086.84	1,345.44
<b>Total</b>	<b>3,088</b>	<b>750,408.36</b>	<b>853,536.24</b>	<b>2,515,420.35</b>	<b>4,119,364.96</b>	<b>16,314.89</b>
					1,333.99	1,359.57
Ratio		18.2	20.7	61.1	100.0	
		1.0	1.1	3.2	5.3	

**Table F.6 Average Cost of the Mammographic Unit at NCI in FY 1997-1999 (36 months)**

No.	Month	No.Pt.	Labour Cost	Material Cost	Capital Cost	Total cost	Average cost
1	January	54	60,159.14	43,380.77	156,073.61	259,613.53	4,807.66
2	February	39	60,159.14	41,945.38	156,073.61	258,178.14	6,619.95
3	March	153	60,159.14	55,641.41	156,073.61	271,874.17	1,776.96
4	April	166	60,159.14	55,342.37	156,073.61	271,575.13	1,635.99
5	May	115	60,159.14	50,916.58	156,073.61	267,149.34	2,323.04
6	June	67	60,159.14	46,849.64	156,073.61	263,082.39	3,926.60
7	July	81	60,159.14	45,982.42	156,073.61	262,215.18	3,237.22
8	August	191	60,159.14	58,332.77	156,073.61	274,565.53	1,437.52
9	September	206	60,159.14	59,199.99	156,073.61	275,432.74	1,337.05
10	October	209	60,159.14	59,678.45	156,073.61	275,911.21	1,320.15
11	November	177	60,159.14	57,824.41	156,073.61	274,057.16	1,548.35
12	December	159	60,159.14	54,774.20	156,073.61	271,006.95	1,704.45
13	January	205	58,858.20	66,041.13	170,948.25	295,847.59	1,443.16
14	February	166	58,858.20	58,670.86	170,948.25	288,477.32	1,737.82
15	March	200	58,858.20	67,443.68	170,948.25	297,250.14	1,486.25
16	April	168	58,858.20	65,188.60	170,948.25	294,995.05	1,755.92
17	May	164	58,858.20	63,951.06	170,948.25	293,757.51	1,791.20
18	June	234	58,858.20	71,816.34	170,948.25	301,622.80	1,288.99
19	July	190	58,858.20	67,581.19	170,948.25	297,387.64	1,565.20
20	August	252	58,858.20	71,348.82	170,948.25	301,155.28	1,195.06
21	September	250	58,858.20	73,218.89	170,948.25	303,025.35	1,212.10
22	October	208	58,858.20	69,286.25	170,948.25	299,092.70	1,437.95
23	November	158	58,858.20	64,418.57	170,948.25	294,225.03	1,862.18
24	December	219	58,858.20	68,543.72	170,948.25	298,350.18	1,362.33
25	January	210	62,534.03	66,849.35	209,618.36	339,001.73	1,614.29
26	February	204	62,534.03	66,261.95	209,618.36	338,414.33	1,658.89
27	March	271	62,534.03	72,669.95	209,618.36	344,822.33	1,272.41
28	April	251	62,534.03	73,844.75	209,618.36	345,997.13	1,378.47
29	May	229	62,534.03	70,186.85	209,618.36	342,339.23	1,494.93
30	June	291	62,534.03	74,432.15	209,618.36	346,584.53	1,191.01
31	July	276	62,534.03	74,298.65	209,618.36	346,451.03	1,255.26
32	August	343	62,534.03	80,252.75	209,618.36	352,405.13	1,027.42
33	September	291	62,534.03	74,004.95	209,618.36	346,157.33	1,189.54
34	October	235	62,534.03	62,470.55	209,618.36	334,622.93	1,423.93
35	November	232	62,534.03	67,329.95	209,618.36	339,482.33	1,463.29
36	December	255	62,534.03	70,934.45	209,618.36	343,086.83	1,345.44
	<b>Total</b>	<b>7119</b>				<b>10,909,212.92</b>	<b>66,127.98</b>
	<b>Average cost during 36 months</b>					<b>1,532.41</b>	<b>1,836.89</b>



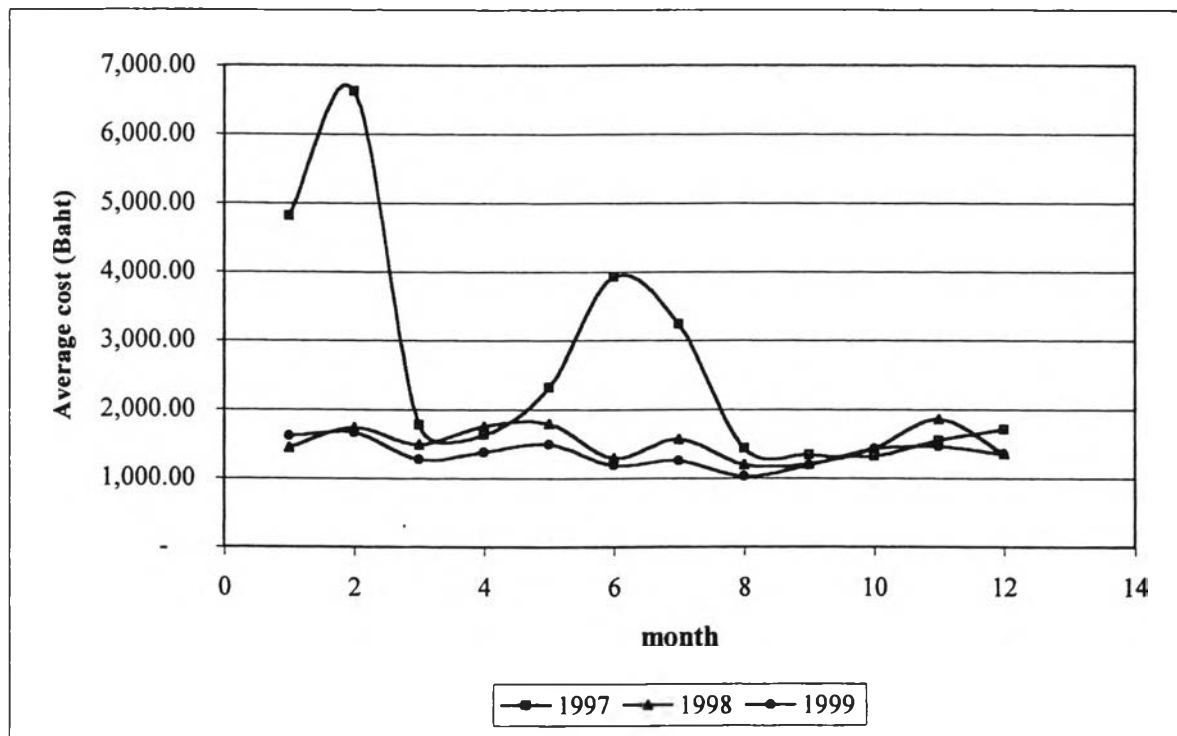
**Table F.7 Monthly Average cost comparing in 3 fiscal years (1997-1999)**

Month	Monthly Average cost in fiscal year (Baht)		
	1997	1998	1999
January	4,807.66	1,443.16	1,614.29
February	6,619.95	1,737.82	1,658.89
March	1,776.96	1,486.25	1,272.41
April	1,635.99	1,755.92	1,378.47
May	2,323.04	1,791.20	1,494.93
June	3,926.60	1,288.99	1,191.01
July	3,237.22	1,565.20	1,255.26
August	1,437.52	1,195.06	1,027.42
September	1,337.05	1,212.10	1,189.54
October	1,320.15	1,437.95	1,423.93
November	1,548.35	1,862.18	1,463.29
December	1,704.45	1,362.33	1,345.44
Average cost at that period	2,639.58	1,511.51	1,359.57
Average cost at that fiscal year	1,994.22	1,476.88	1,333.99

**Note:**

Average cost at that period = Sum of Average cost 12 months each year / 12

Average cost at that fiscal year = Sum of Real Total cost 12 months each year / No. of patients



**Table F.8 Average Cost of the Mammographic Screening at NCI in during FY 1997-1999  
by Assending the Amount of Average Cost**

No.	Month	No.Pt.	Real Total cost	Average cost
2	February	39	258,178.14	6,619.95
1	January	54	259,613.53	4,807.66
6	June	67	263,082.39	3,926.60
7	July	81	262,215.18	3,237.22
5	May	115	267,149.34	2,323.04
23	November	158	294,225.03	1,862.18
17	May	164	293,757.51	1,791.20
3	March	153	271,874.17	1,776.96
16	April	168	294,995.05	1,755.92
14	February	166	288,477.32	1,737.82
12	December	159	271,006.95	1,704.45
26	February	204	339,001.73	1,661.77
4	April	166	271,575.13	1,635.99
19	July	190	297,387.64	1,565.20
11	November	177	274,057.16	1,548.35
15	March	200	297,250.14	1,486.25
13	January	205	295,847.59	1,443.16
22	October	208	299,092.70	1,437.95
8	August	191	274,565.53	1,437.52
24	December	219	298,350.18	1,362.33
9	September	206	275,432.74	1,337.05
10	October	209	275,911.21	1,320.15
18	June	234	301,622.80	1,288.99
29	May	229	286,402.97	1,250.67
27	March	271	338,414.33	1,248.76
21	September	250	303,025.35	1,212.10
20	August	252	301,155.28	1,195.06
25	January	210	242,744.79	1,155.93
28	April	251	280,075.07	1,115.84
31	July	276	285,655.37	1,034.98
34	October	235	234,894.99	999.55
35	November	232	231,797.79	999.13
30	June	291	285,201.47	980.07
36	December	255	230,516.19	903.99
33	September	291	234,120.69	804.54
32	August	343	238,526.19	695.41

## APPENDIX G

### Calculation of Operating Cost

### Calculation of Operating cost

**Table G.1 Operating Cost of the Mammographic Unit at NCI in FY 1997 at 1999 Price**

Month	Labour Cost	Material Cost	Operating Cost
January	60,159.14	43,380.77	103,539.91
February	60,159.14	41,945.38	102,104.52
March	60,159.14	55,641.41	115,800.55
April	60,159.14	55,342.37	115,501.51
May	60,159.14	50,916.58	111,075.72
June	60,159.14	46,849.64	107,008.78
July	60,159.14	45,982.42	106,141.56
August	60,159.14	58,332.77	118,491.91
September	60,159.14	59,199.99	119,359.13
October	60,159.14	59,678.45	119,837.59
November	60,159.14	57,824.41	117,983.55
December	60,159.14	54,774.20	114,933.34
<b>Total</b>	<b>721,909.68</b>	<b>629,868.41</b>	<b>1,351,778.09</b>

**Table G.2 Operating Cost of the Mammographic Unit at NCI in FY 1998 at 1999 Price**

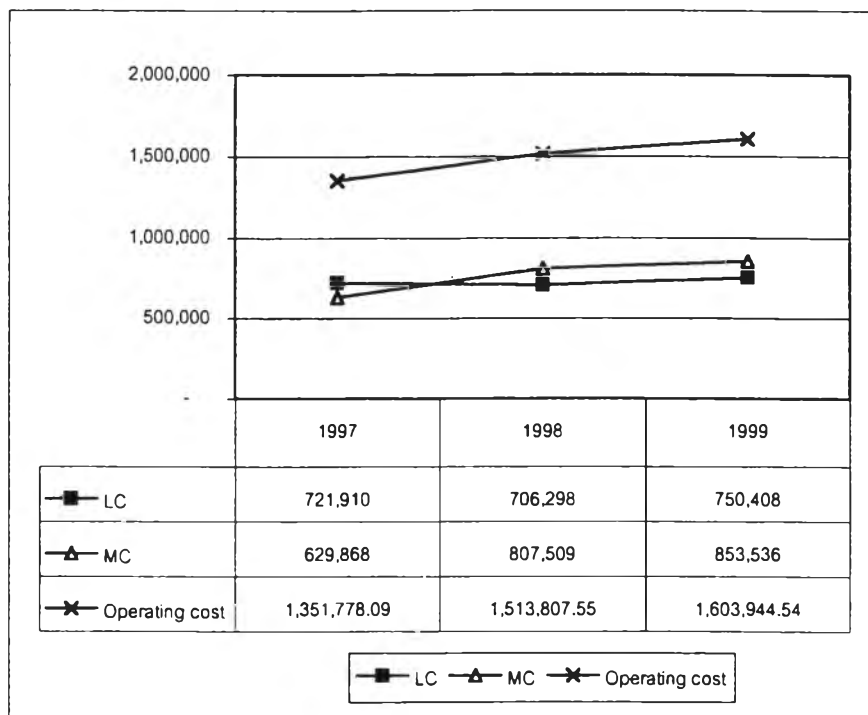
Month	Labour Cost	Material Cost	Operating Cost
January	58,858.20	66,041.13	124,899.33
February	58,858.20	58,670.86	117,529.07
March	58,858.20	67,443.68	126,301.88
April	58,858.20	65,188.60	124,046.80
May	58,858.20	63,951.06	122,809.26
June	58,858.20	71,816.34	130,674.54
July	58,858.20	67,581.19	126,439.39
August	58,858.20	71,348.82	130,207.03
September	58,858.20	73,218.89	132,077.09
October	58,858.20	69,286.25	128,144.45
November	58,858.20	64,418.57	123,276.77
December	58,858.20	68,543.72	127,401.92
<b>Total</b>	<b>706,298.43</b>	<b>807,509.12</b>	<b>1,513,807.55</b>

**Table G.3 Operating Cost of the Mammographic Unit at NCI in FY 1999 at 1999 Price**

Month	Real Labour Cost	Real Material Cost	Real Operating Cost
January	62,534.03	66,849.35	129,383.37
February	62,534.03	66,261.95	128,795.97
March	62,534.03	72,669.95	135,203.97
April	62,534.03	73,844.75	136,378.77
May	62,534.03	70,186.85	132,720.87
June	62,534.03	74,432.15	136,966.17
July	62,534.03	74,298.65	136,832.67
August	62,534.03	80,252.75	142,786.77
September	62,534.03	74,004.95	136,538.97
October	62,534.03	62,470.55	125,004.57
November	62,534.03	67,329.95	129,863.97
December	62,534.03	70,934.45	133,468.47
<b>Total</b>	<b>750,408.30</b>	<b>853,536.24</b>	<b>1,603,944.54</b>

**Table G.4 Operating Cost and their change of the Mammographic Unit in FY 1997-1999**

Year	LC	MC	Operating cost	d LC	d MC	d OC
1997	721,910	629,868	1,351,778.09			
1998	706,298	807,509	1,513,807.55	- 15,611.25	177,640.71	162,029.46
1999	750,408	853,536	1,603,944.54	44,109.88	46,027.12	90,137.00
<b>Average</b>	<b>726,205</b>	<b>763,638</b>	<b>1,489,843</b>			

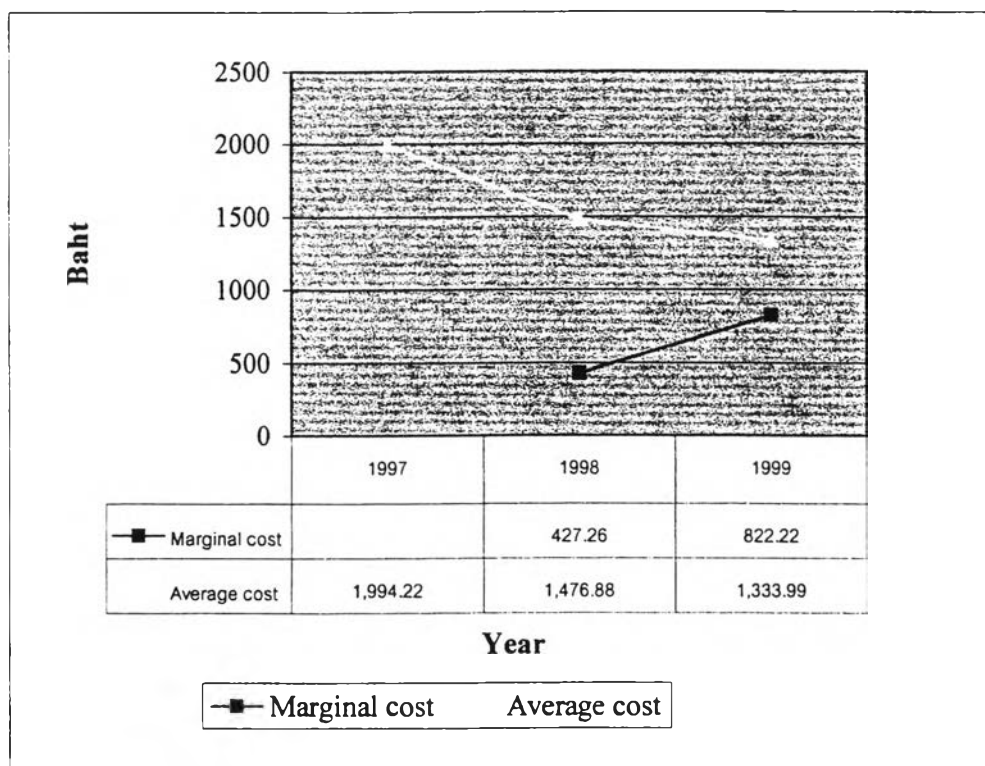


## APPENDIX H

### Calculation of Marginal Cost

Table H.1 Marginal Cost of the Mammographic Unit during FY 1997-1999

Year	No. of Pt.	Total cost	Delta Pt.	Delta TC	Marginal cost
1997	1617	3,224,661			
1998	2414	3,565,187	797	340,525.11	427.26
1999	3088	4,119,365	674	554,178.33	822.22
Total		<b>10,909,213</b>		<b>Average Marginal cost</b>	<b>624.74</b>





**Table H.2 Monthly Marginal Cost of Mammography Screening at NCI in 1997-1999**

No.	Month	No.Pt.	Real Total cost	Delta Pt.(Q)	Delta TC	Marginal cost	Average cost
2	February	39	258,178.14				6,619.95
1	January	54	259,613.53	15	1,435.39	95.69	4,807.66
6	June	67	263,082.39	13	3,468.86	266.84	3,926.60
7	July	81	262,215.18	14	- 867.22	- 61.94	3,237.22
5	May	115	267,149.34	34	4,934.16	145.12	2,323.04
3	March	153	271,874.17	38	4,724.83	124.34	1,776.96
23	November	158	294,225.03	5	22,350.86	4,470.17	1,862.18
12	December	159	271,006.95	1	- 23,218.07	- 23,218.07	1,704.45
17	May	164	293,757.51	5	22,750.56	4,550.11	1,791.20
4	April	166	271,575.13	2	- 22,182.38	- 11,091.19	1,635.99
14	February	166	288,477.32	0	16,902.19	-	1,737.82
16	April	168	294,995.05	2	6,517.74	3,258.87	1,755.92
11	November	177	274,057.16	9	- 20,937.89	- 2,326.43	1,548.35
19	July	190	297,387.64	13	23,330.48	1,794.65	1,565.20
8	August	191	274,565.53	1	- 22,822.11	- 22,822.11	1,437.52
15	March	200	297,250.14	9	22,684.61	2,520.51	1,486.25
26	February	204	338,414.33	4	41,164.20	10,291.05	1,658.89
13	January	205	295,847.59	1	- 42,566.75	- 42,566.75	1,443.16
9	September	206	275,432.74	1	- 20,414.84	- 20,414.84	1,337.05
22	October	208	299,092.70	2	23,659.96	11,829.98	1,437.95
10	October	209	275,911.21	1	- 23,181.50	- 23,181.50	1,320.15
25	January	210	339,001.73	1	63,090.53	63,090.53	1,614.29
24	December	219	298,350.18	9	- 40,651.56	- 4,516.84	1,362.33
29	May	229	342,339.23	10	43,989.06	4,398.91	1,494.93
35	November	232	339,482.33	3	- 2,856.90	- 952.30	1,463.29
18	June	234	301,622.80	2	- 37,859.54	- 18,929.77	1,288.99
34	October	235	334,622.93	1	33,000.14	33,000.14	1,423.93
21	September	250	303,025.35	15	- 31,597.59	- 2,106.51	1,212.10
28	April	251	345,997.13	1	42,971.79	42,971.79	1,378.47
20	August	252	301,155.28	1	- 44,841.86	- 44,841.86	1,195.06
36	December	255	343,086.83	3	41,931.56	13,977.19	1,345.44
27	March	271	344,822.33	16	1,735.50	108.47	1,272.41
31	July	276	346,451.03	5	1,628.70	325.74	1,255.26
30	June	291	346,584.53	15	133.50	8.90	1,191.01
33	September	291	346,157.33	0	- 427.20	-	1,189.54
32	August	343	352,405.13	52	6,247.80	120.15	1,027.42
	Total	7,119	10,909,212.92	304.00	94,227.00		66,127.98
	Average Pt./mont	198	1,532.41	Average MC	309.96		1,836.89

Table H.3 A Simple Four-month Moving average marginal cost of Mammographic unit at NCI in fiscal year 1997-19

No.	Month	No.Pt.	Real Total cost	lov. Aver. Pt.	Moving TC	Delta Pt. (Q)	Delta TC	Mov. Marg. cost	Mov. Aver. cos
2	February	39	258,178.14						
1	January	54	259,613.53						
6	June	67	263,082.39						
7	July	81	262,215.18	60.25	53,713.52				891.51
5	May	115	267,149.34	79.25	53,713.52	19.00	-	-	677.77
3	March	153	271,874.17	104.00	53,713.52	24.75	-	-	516.48
23	Novembe	158	294,225.03	126.75	54,571.11	22.75	857.59	37.70	430.54
12	Decembe	159	271,006.95	146.25	54,571.11	19.50	-	-	373.14
17	May	164	293,757.51	158.50	55,428.70	12.25	857.59	70.01	349.71
4	April	166	271,575.13	161.75	55,428.70	3.25	-	-	342.68
14	February	166	288,477.32	163.75	55,428.70	2.00	-	-	338.50
16	April	168	294,995.05	166.00	56,286.29	2.25	857.59	381.15	339.07
11	Novembe	177	274,057.16	169.25	55,428.70	3.25	- 857.59 -	263.87	327.50
19	July	190	297,387.64	175.25	56,286.29	6.00	857.59	142.93	321.18
8	August	191	274,565.53	181.50	55,428.70	6.25	- 857.59 -	137.21	305.39
15	March	200	297,250.14	189.50	55,428.70	8.00	-	-	292.50
26	February	204	338,414.33	196.25	57,633.83	6.75	2,205.13	326.69	293.68
13	January	205	295,847.59	200.00	57,633.83	3.75	-	-	288.17
9	Septembe	206	275,432.74	203.75	57,633.83	3.75	-	-	282.87
22	October	208	299,092.70	205.75	57,633.83	2.00	-	-	280.12
10	October	209	275,911.21	207.00	55,428.70	1.25	- 2,205.13 -	1,764.10	267.77
25	January	210	339,001.73	208.25	56,776.24	1.25	1,347.53	1,078.03	272.63
24	Decembe	219	298,350.18	211.50	57,633.83	3.25	857.59	263.87	272.50
29	May	229	342,339.23	216.75	58,981.36	5.25	1,347.53	256.67	272.12
35	Novembe	232	339,482.33	222.50	61,186.49	5.75	2,205.13	383.50	275.00
18	June	234	301,622.80	228.50	59,838.96	6.00	- 1,347.53 -	224.59	261.88
34	October	235	334,622.93	232.50	61,186.49	4.00	1,347.53	336.88	263.17
21	Septembe	250	303,025.35	237.75	59,838.96	5.25	- 1,347.53 -	256.67	251.69
28	April	251	345,997.13	242.50	59,838.96	4.75	-	-	246.76
20	August	252	301,155.28	247.00	59,838.96	4.50	-	-	242.26
36	Decembe	255	343,086.83	252.00	59,838.96	5.00	-	-	237.46
27	March	271	344,822.33	257.25	61,186.49	5.25	1,347.53	256.67	237.85
31	July	276	346,451.03	263.50	61,186.49	6.25	-	-	232.21
30	June	291	346,584.53	273.25	62,534.03	9.75	1,347.53	138.21	228.85
33	Septembe	291	346,157.33	282.25	62,534.03	9.00	-	-	221.56
32	August	343	352,405.13	300.25	62,534.03	18.00	-	-	208.27

## APPENDIX I

Calculation of Calculation of Cost Recovery

**Table I.1 Cost recovery when compare with the total cost**

Year	No. of patient	Total cost	Total revenue	Cost recovery ratio
1997	1,617	3,224,661	1,811,040	<i>0.56</i>
1998	2,414	3,565,187	2,486,420	<i>0.70</i>
1999	3,088	4,119,365	3,088,000	<i>0.75</i>
Average	2,373	<b>3,636,404</b>	<b>2,461,820</b>	<b>0.68</b>

**Table I.2 Cost recovery when compare with the operating cost**

Year	No. of patient	Operating cost	Total revenue	Cost recovery ratio
1997	1,617	1,351,778.09	1,811,040	<i>1.34</i>
1998	2,414	1,513,807.55	2,486,420	<i>1.64</i>
1999	3,088	1,603,944.54	3,088,000	<i>1.93</i>
Average	2,373	<b>1,489,843.39</b>	<b>2,461,820</b>	<b>1.65</b>

## APPENDIX J

### Calculation of Break Even Point

**Table J.1 Number of patients at Break Even Point in fiscal year 1997-1999**

Year	No. of Pt	Fix cost	Variable cost	VC/case	Rev./case	Rev/case-VC/cas	N at BEA	Pt./day
1997	1,617	1,872,883	#####	746.41	1,120	374	5,013	23
1998	2,414	2,051,379	#####	608.83	1,030	421	4,871	22
1999	3,088	2,515,420	#####	519.41	1,000	481	5,234	24
Average	2,373	2,146,561	#####	625	1,050	425	5,039	23

Break event analysis is calculated by

$$\begin{aligned}
 \text{Total Revenue} &= \text{Total cost} \\
 \text{Revenue per case} &= \text{Fixed cost} + \text{Variable cost} \\
 &= \text{Fixed cost} + \text{Variable cost per case} \times N \\
 N &= \text{Fixed cost} / (\text{revenue per case} - \text{variable cost per case})
 \end{aligned}$$

where Fixed cost is capital cost , and variable cost is labour cost and material cost  
and revenue per case is a charge for mammogram test

Patient/day is calculated by the number of patient at BEP divided by 220 days/year

## APPENDIX K

### Policy Implication to National Policy of Mammography Screening

**Table K.1 Calculation Budget for Mammography Screening in Various Conditions**

Women aged group (year)	Whole Kingdom* :1999 (unit:1000)	annual screening (Thousand Baht)	2-year period (Thousand Baht)	3-year period (Thousand Baht)	50% of women by annually (Thousand Baht)
40-49	3,921	1,831,107	915,554	610,369	915,554
50-59	2,471	1,153,957	576,979	384,652	576,979
60-69	1,652	771,484	385,742	257,161	385,742
>70	878	410,026	205,013	136,675	205,013
Total	8,922	4,166,574	2,083,287	1,388,858	2,083,287



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### Education Background:

<i>Degree</i>	<i>Institution</i>	<i>Major</i>	<i>Year</i>
- B.Sc.	Khon Kaen University	Public Health	1981-1985
- M.Sc.	Mahidol University	Public Health	1989-1992

### Past Experience:

1. Sanitary Technician, Huayplue Community Hospital, Nakhon Pathom Provincial Health Office, Ministry of Public Health, Thailand. (1985-1986)
2. Training Officer, Sirindhorn College of Public Health, Khon Kaen, Ministry of Public Health, Thailand. (1986-1992)
3. Human Resource Development Officer, Bureau of Health Policy and Planning, Ministry of Public Health, Thailand. (1992-Up to now)

### Publications: (Year of publications in-groups)

1. Cost Analysis for Production of Paramedical Personnel: A case study for Financial Policy Development (1995).
2. The Ministry of Public Health Cost of Nursing Production in Fiscal Year 1990-1992 (1993).
3. The use of Extra Corporeal Shock Wave Lithotripters in Thailand: Efficient and Equity (1994).
4. Pattern of Public Sector Health Expenditure during the 5-6-7 Health Development Plan (1998)
5. Work force Situation in Community Hospital in 1998 (1999).
6. Update figures on diffusion of CT, ESWL, and Mammography. (1999)

