การศึกษาปัจจัยความสำเร็จสำหรับกระบวนการนำเสนอผลิตภัณฑ์ใหม่ ในกิจการของผู้ให้บริการการผลิตอุปกรณ์อิเล็กโทรนิกส์



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วิทยานิพนธ์นี้เป็นส่วนหนึ่งของการศึกษาตามหลักสูตรปริญญาวิศวกรรมศาสตรมหาบัณฑิต สาขาวิชาการจัดการทางวิศวกรรม ศูนย์ระดับภูมิภาคทางวิศวกรรมระบบผลิต คณะวิศวกรรมศาสตร์ จุฬาลงกรณ์มหาวิทยาลัย

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STUDY OF SUCCESS FACTORS FOR NEW PRODUCT INTRODUCTION PROCESS OF ELECTRONICS MANUFACTURING SERVICE PROVIDER

Miss Sujitra Luangvangpho

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for the Degree of Master of Engineering in Engineering Management.

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นางสาว สุจิตรา หลวงวังโพธิ์: การศึกษาปัจจัยความสำเร็จสำหรับกระบวนการนำเสนอผลิตภัณฑ์ใหม่ใน กิจการของผู้ให้บริการการผลิตอุปกรณ์อิเล็กโทรนิกส์ (STUDY OF SUCCESS FACTORS FOR NEW PRODUCT INTRODUCTION PROCESS OF ELECTRONICS MANUFACTURING SERVICE PROVIDER) อ.ที่ปรึกษา : ผศ. คร. เหรียญ บุญดีสกุลโชค, อ.ที่ปรึกษาร่วม : คร. วัชระ เลิศพิริย สุวัฒน์, 185 หน้า. ISBN 974-53-1986-4.

ในธุรกิจปัจจุบันนี้ การพัฒนาผลิตภัณฑ์ใหม่ได้อย่างรวดเร็วกว่า มีคุณภาพดีกว่า และถูกกว่าคู่แข่ง ถือเป็นปัจจัยสำคัญมากในทุกธุรกิจ ด้วยเหตุนี้ ความสามารถในการพัฒนาผลิตภัณฑ์จึงได้รับความสำคัญ เพิ่มขึ้นเรื่อยๆ ในช่วงเวลาหลายปีที่ผ่านมา สถาบันการศึกษาหลายแห่งได้ทำการศึกษาเกี่ยวกับการนำผลิต ภัณฑ์ใหม่ออกสู่ตลาด เพื่อที่จะตอบคำถามว่าจะทำอย่างไรเพื่อที่จะประสบความสำเร็จในการพัฒนาผลิต ภัณฑ์ใหม่ และมีวิธีการอย่างไรที่จะพัฒนากระบวนการพัฒนาผลิตภัณฑ์ใหม่ อย่างไรก็ตามวิธีการหรือ กระบวนการที่สถาบันการศึกษาส่วยใหญ่ทำการศึกษานั้นมักอ้างถึงกระบวนการที่ใช้กับบริษัทที่เป็นทั้งผู้ ออกแบบผลิตภัณฑ์และผู้ผลิต

การศึกษานี้มีวัตถุประสงค์เพื่อศึกษาปัจจัยที่มีผลต่อการนำเสนอผลิตภัณฑ์ใหม่ออกสู่ตลาดได้อย่าง รวดเร็ว และมีประสิทธิภาพในกิจการของผู้ให้บริการการผลิตอุปกรณ์อิเล็กโทรนิกส์ นอกจากนั้นการ ศึกษานี้ยังมีวัตถุประสงค์เพื่อ ศึกษาสถานภาพปัจจุบันของบริษัทกรณีศึกษา รวมถึงการศึกษาถึงปัจจัย สำคัญที่มีผลต่อการพัฒนากระบวนการนำเสนอผลิตภัณฑ์ใหม่ออกสู่ตลาด

วิทยานิพนธ์ฉบับนี้ศึกษาปัจจัยความสำเร็จของกระบวนการพัฒนาผลิตภัณฑ์ใหม่ โดยค้นคว้าจาก เอกสารวิจัยต่างๆ และจากการสัมภาษณ์ ส่วนการศึกษาความสามารถของบริษัทในการพัฒนาผลิตภัณฑ์ ใหม่ ได้ทำการวิเคราะห์จากแบบสอบถามที่ส่งให้บุคคลากรของบริษัทกรณีศึกษาที่ทำงานเกี่ยวข้องกับการ พัฒนาผลิตภัณฑ์ใหม่

จากผลการศึกษาแสดงให้เห็นว่า ความสามารถในการพัฒนาผลิตภัณฑ์ใหม่ของบริษัทมีความสัมพันธ์ในแนวเส้นตรงอย่างมีนัยสัมพันธ์กับปัจจัยความสำเร็จ ซึ่งหมายความว่าหากทีมงานมีความสามารถในการพัฒนาผลิตภัณฑ์ใหม่สูงก็จะส่งผลให้บริษัทประสบความสำเร็จสูงขึ้นด้วย นอกจากนั้น ผลการศึกษายังแสดงให้เห็นว่า ปัจจัยความสำเร็จแต่ละปัจจัยมีความสัมพันธ์กันเป็นแนวเส้นตรงอย่างมีนัยสัมพันธ์อีกด้วย

จากการศึกษานี้ยังพบว่าบริษัทกรณีศึกษายังมีจุดบกพร่องที่ยังต้องปรับปรุงในกระบวนการ พัฒนาผลิตภัณฑ์ใหม่อีก ซึ่งวิธีการในการปรับปรุงความสามารถในการพัฒนาผลิตภัณฑ์ใหม่ได้นำเสนอ ไว้ในงานวิจัยนี้ด้วย

ศูนย์ระดับภูมิภาคทางวิศวกรรมระบบการผลิต สาขาวิชา การจัดการทางวิศวกรรม ปีการศึกษา 2547 ลายมือชื่อนิสิต Syltra Lumpvangplo ลายมือชื่ออาจารย์ที่ปรึกษา ##4571636421: MAJOR ENGINEERING MANAGEMENT

KEY WORD: SUCCESS FACTOR / NEW PRODUCT INTRODUCTION

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In today business, developing product faster, better and cheaper than competitors has become critical to success in many markets. This has made the performance of product development projects an increasingly important area of competitive advantage. Over the past years, academics have addressed the questions of how to be more successful at developing new products, and how to improve particular activities within the new product development process. However, the process they addressed was referring to the process in the way of what Original Equipment Manufacturers (OEM) were performed.

The main objective of this study is to find the factors that affect and contribute to fast and effective new product introduction process thus leading to a successful new product introduction process for Electronics Manufacturing Service provider (EMS). The second objective of this study is to study current situation of new product introduction in the case company and suggest from finding which factors are critical for EMS company to improve new product introduction process.

This thesis address the success factors in New Product Introduction process through a thorough review of literature and field interview. An analysis of the current company's performance in contribution to succession of new product introduction was performed by questionnaire to selected personnel from corporate management and new product introduction team.

The results indicated that company's performances have significant positive linear relationship with new product introduction success factors. It means that the higher level of team performance will be resulted in the higher level of succession of new product introduction project. In addition, results also indicated that there is significant positive linear relationship between each success factor.

The analysis also revealed some important improvement points for the new product introduction process. And strategies for implementing an improved new product introduction process were suggested.

Regional Centre for Manufacturing Systems Engineering Student's signature. System Lungvangelle.

Field of Study Engineering Management

Co-advisor's signature...

Advisor's signature.....

Academic year 2004

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